

4TH GEO

# BLUE PLANET SYMPOSIUM

4-6 July 2018 – Toulouse, France



## From ocean observation to end-users of the Blue Economy: a virtuous value chain

Pierre Bahurel  
Mercator Ocean International  
France



#GEOBluePlanet4

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From ocean observation to end-users of the Blue Economy:  
a virtuous value **chain**

Chapter 1

## the service component

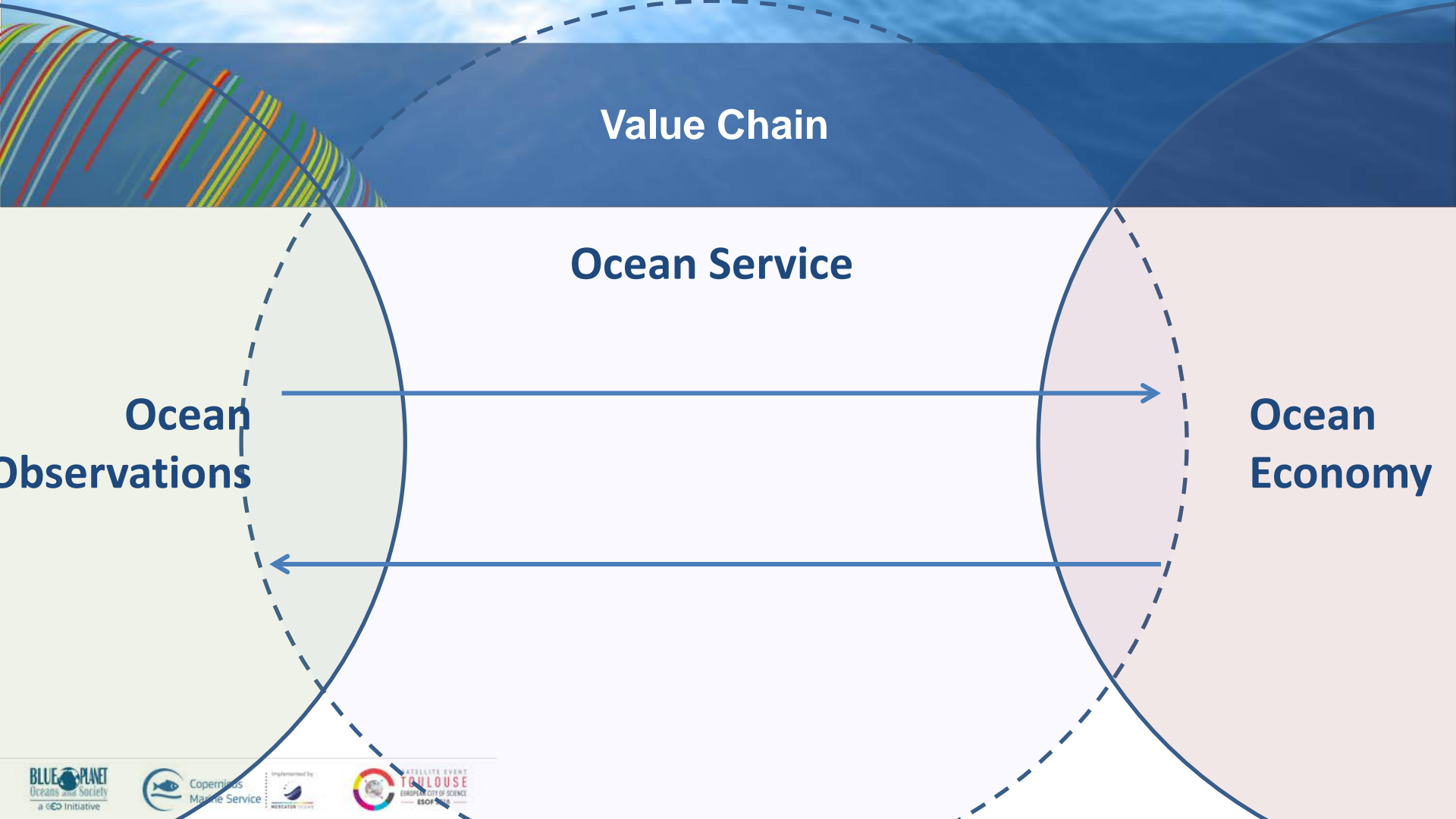
(main message: it makes the difference)

# Value Chain

**Ocean  
Observations**



**Ocean  
Economy**



**Value Chain**

**Ocean Service**

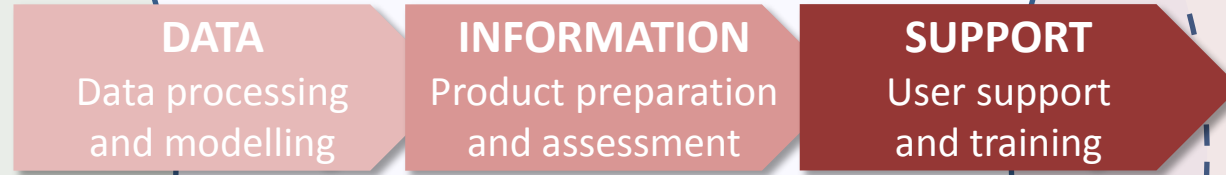
**Ocean  
Observations**

**Ocean  
Economy**

# Value Chain

## Ocean Service

Ocean  
Observations



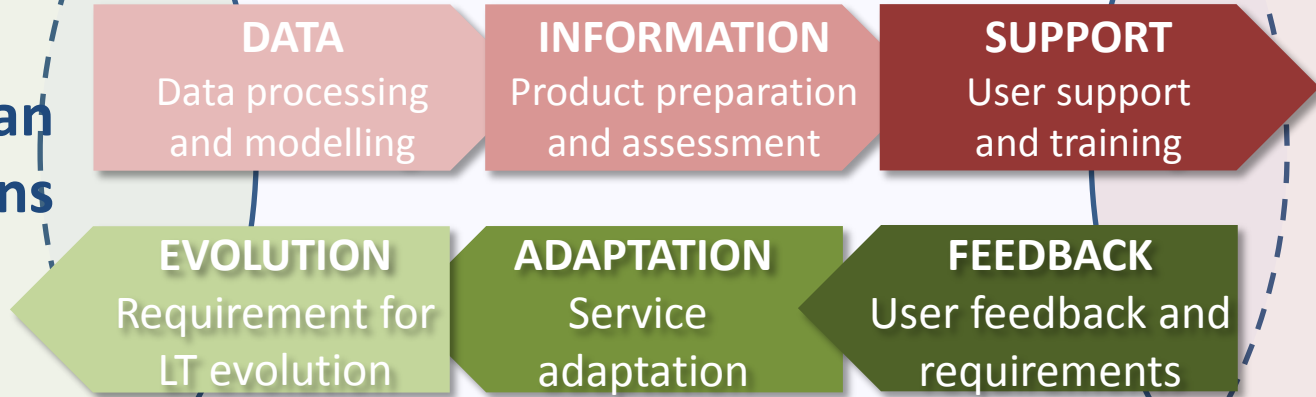
Ocean  
Economy

# Value Chain

## Ocean Service

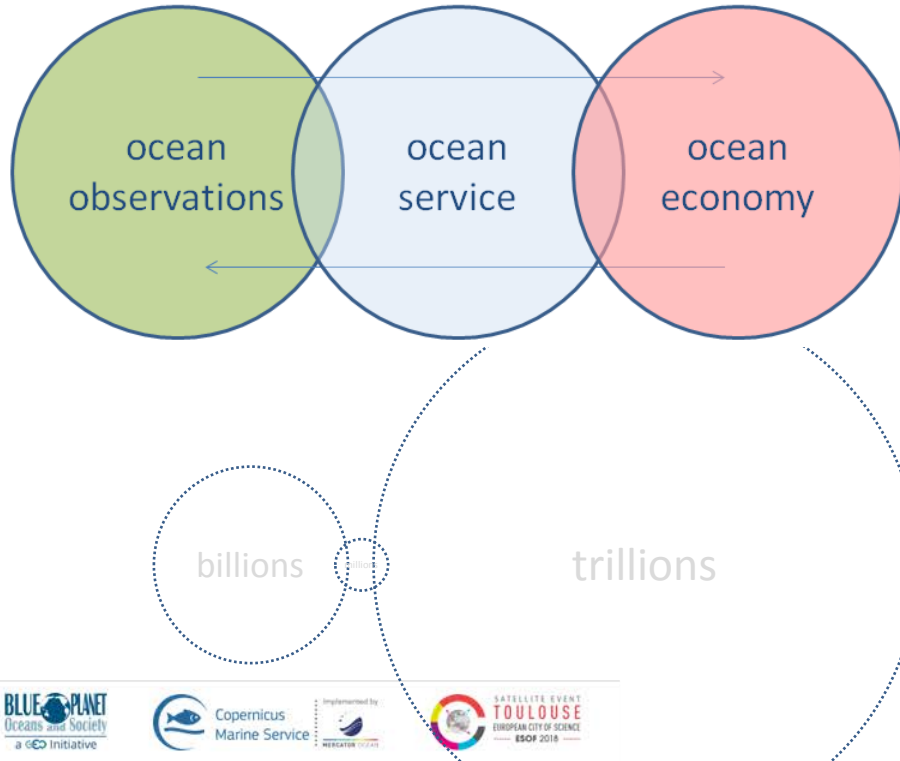
Ocean Observations

Ocean Economy





## → Comments (ocean service)



- Connecting ocean data & economy
- Creating (or destroying) value
- Is a mixed zone
- Can be invisible
- **Leverage effect**

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## 2

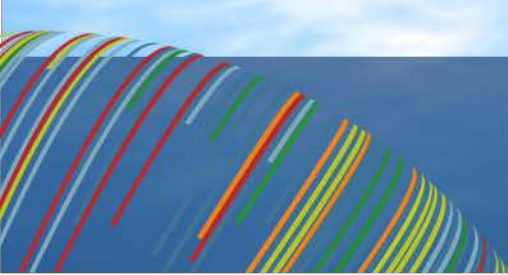
From ocean observation to end-users of the Blue Economy:  
a virtuous **value** chain

Chapter 2

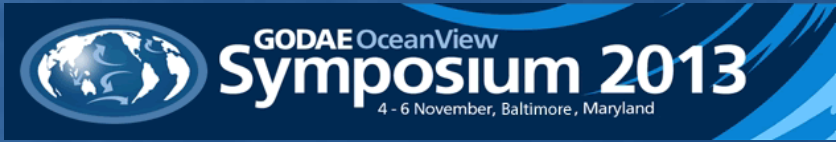
## technical value

(main message: the last decade was  
determinant)



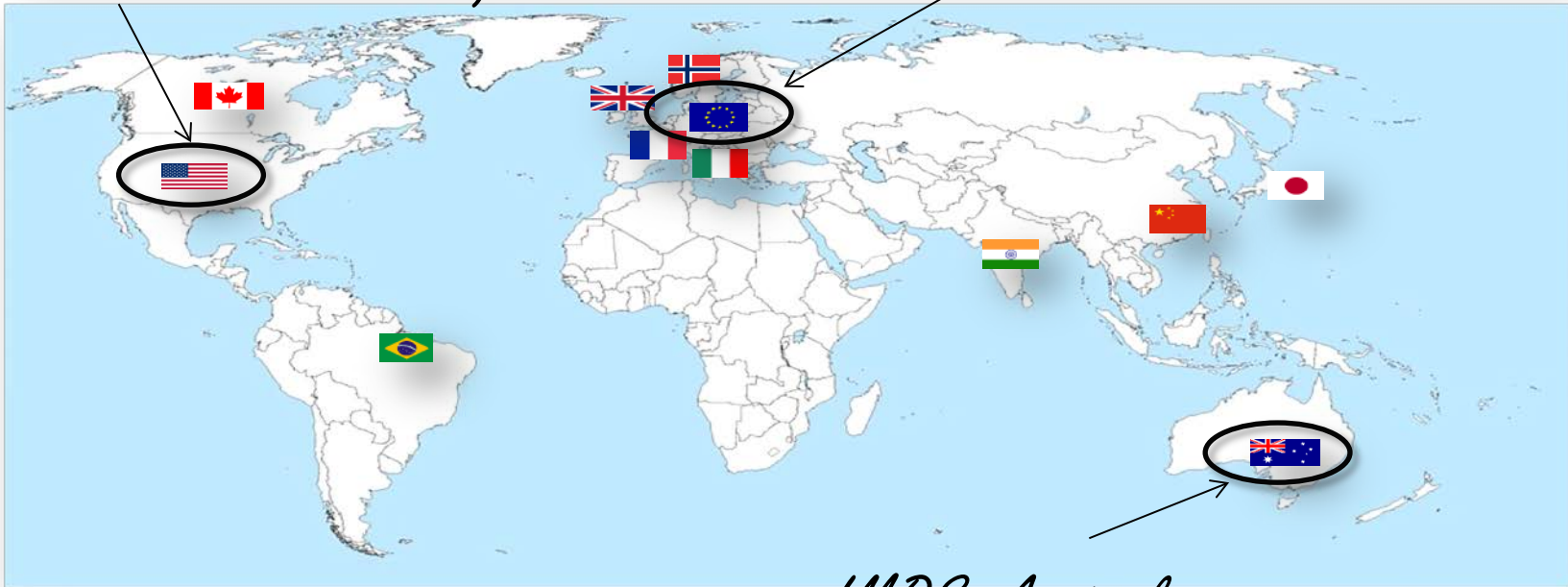


From  
Frank Aikman, NOAA, US  
Tim Moltman, IMOS, Australia  
Pierre Bahurel, MO, France

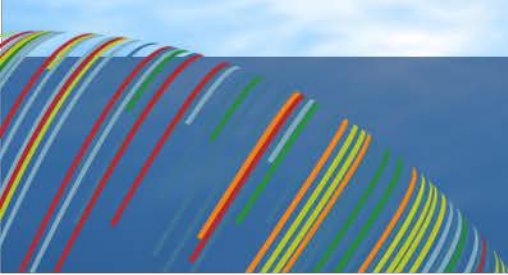


*National Ocean Service, US*

*MyOcean Copernicus, Europe*



*IMOS, Australia*



# Conclusion

Operational oceanography **is moving** from successful R&D demonstrations to operational core services.

There are different types of core services, with different scopes, but they always **come from** a successful R&D

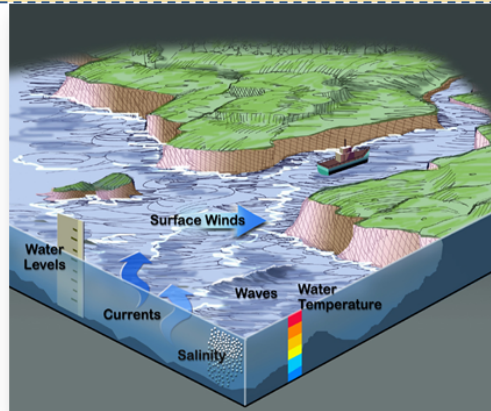
Core services in operation

• prove their capacity to meet users' first expectations (**simplify, deliver, assess, secure**)

- are based on **'public-good'** business models
- create value by securing a 'network organization with a simple focal point' for users

There is a lot to do, and **great expectations.**

**Sustainability** is a key issue.



*simplify, deliver,  
assess, secure*



Baltimore, Nov. 2013

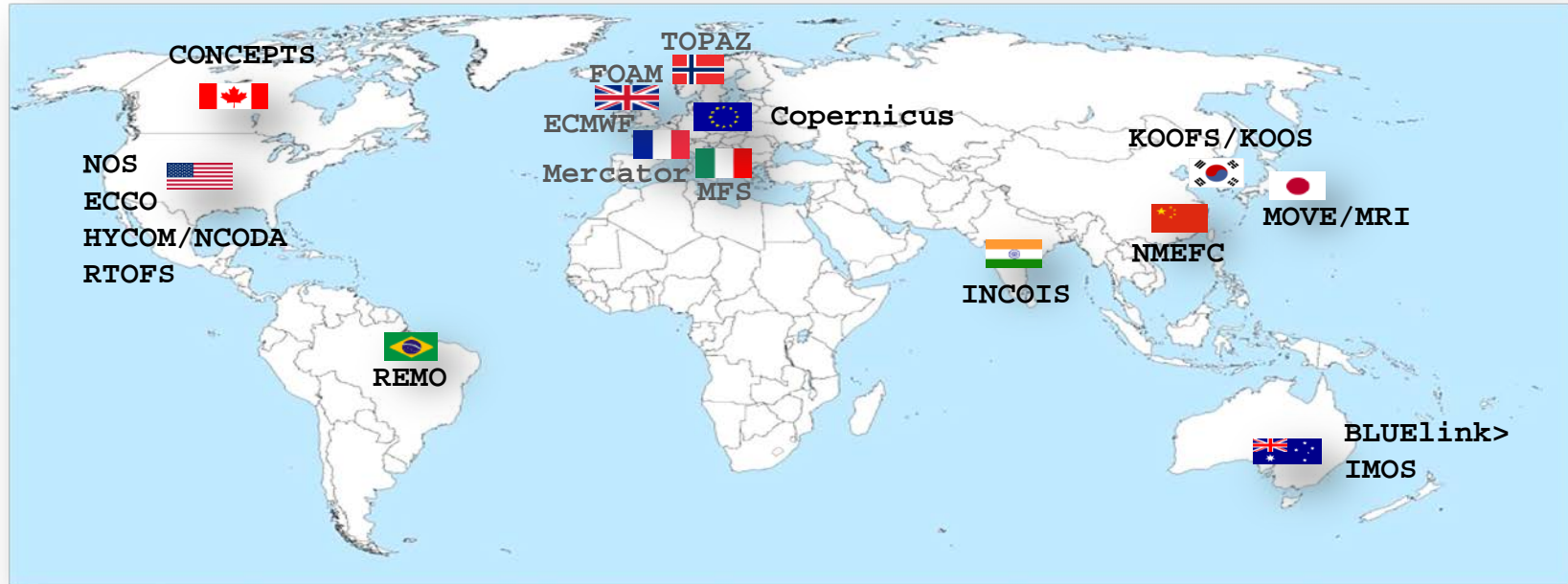
Symposium 2013  
4-6 November 2013, Baltimore

GODAE OceanView



# Ocean Forecasting Systems in 2018

(source: [www.godae-oceanview.org](http://www.godae-oceanview.org))



*simplify, deliver, assess, secure*

## Online access to BLUElink> forecasts

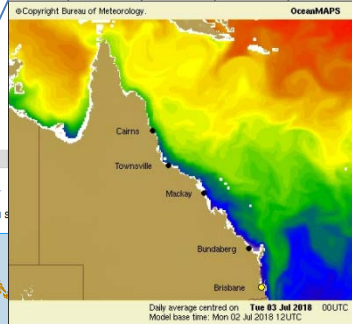
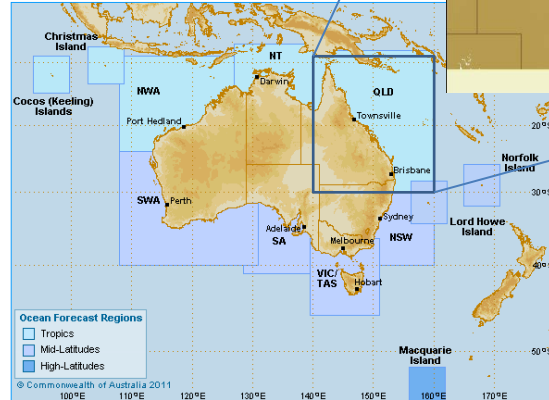


### Sea temperatures and Currents

Forecast Regions Forecast Loops Site Help Forecast Help

To view an Ocean Forecast please select an area on the map or use the Table below.

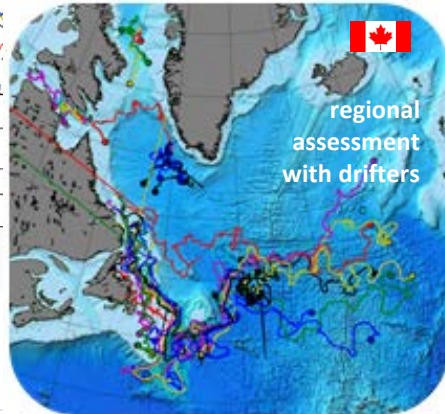
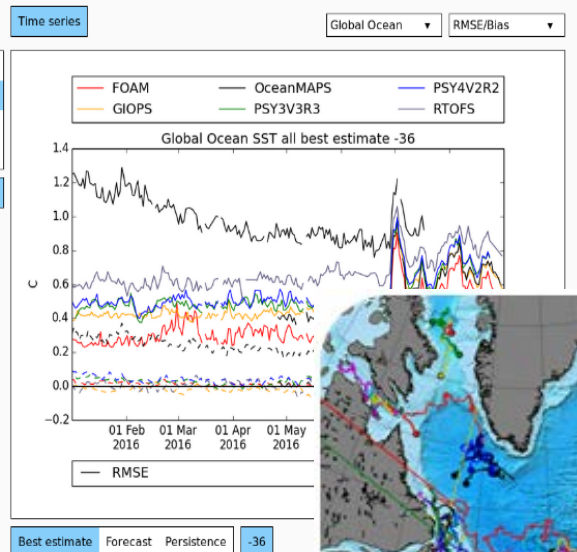
To access the forecast data sets, [subscribe](#) and become a registered user of Bureau of Meteorology.



<http://www.bom.gov.au/oceanography/forecasts/>

- One-stop-show window
- Free and open data
- Information and guidance
  
- Impressive interoperability effort
- Common vocabulary, formats and procedures
- Clarity of data sources and cross-references

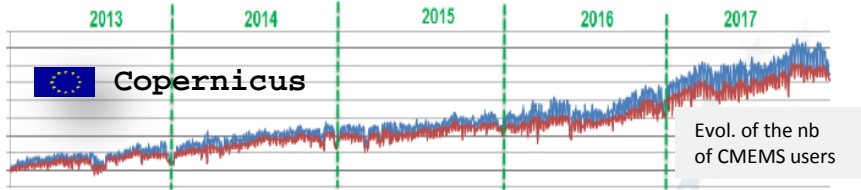




global ocean assessment with system-intercomparison

Source [www.godae-oceanview.org](http://www.godae-oceanview.org)

- International standards for product quality assessment
- More than 10 years of implementation
- Intercomparison obs/model and probabilistic ensemble approaches
- Mandatory component of our ocean monitoring and forecasting services
- Expert information also translated for users into operational information



		2015 Reminder	2016 Reminder	2017	Trend compared to the previous year	Previous trend (Reminder)
<b>Central System</b>	% Availability of the System (target 97%)	99,85%	99,35%	<b>99,99%</b>	↑	↓
<b>Products</b>	% Products Timeliness (target 90%)	97,97%	97,69%	<b>98,32%</b>	↑	↓
	% Products Availability	97,93%	97,66%	<b>99,21%</b>	↑	↓
<b>Request Fulfillment</b>	Requests	709	1076	<b>1 217</b>	-	-
	% initial response within the day (target 95%)	100%	100%	<b>100%</b>	⇒	⇒
	% information within five days (target 90%)	100%	97,5%	<b>97%</b>	⇒	↓
	Average time taken to resolve a request (days)	0,9	0,6	<b>0,8</b>	⇒	↑
	Satisfaction Enquiry	4,75 / 5	4,75 / 5	<b>4,75 / 5</b>	⇒	⇒
<b>Access Management</b>	Accesses opened	1515	2630	<b>3 552</b>	↑	↑
	% within 1 day (target 100%)	100%	100%	<b>100%</b>	⇒	⇒
<b>Event Management</b>	Events	60	125	<b>194</b>	-	-
	Incidents	328	394	<b>553</b>	↓	↓
<b>Incident Management</b>	% reported by users	40%	30%	<b>24%</b>	↑	↑
	Average time to resolve (days)	1,3	2,4	<b>2,3</b>	↑	↓
<b>Problem Management</b>	Problems registered	-	10	<b>10</b>	⇒	-
	Open problems	-	7	<b>10</b>	↓	-
<b>Continual Service Improvement</b>	Feedbacks collected	315	291	<b>610</b>	-	-
	Changes implemented	122	202	<b>147</b>	-	-

Copernicus Marine Service Performance

System Availability  
2016: 99,35%  
2017: 99,99%

Products Timeliness  
2016: 97,69%  
2017: 98,32%

Extract from the Copernicus Marine Service Monitoring Report 2017

- Ocean services are operational
- Different Key Performance Indicators are in place; they measure a reliable supply chain
- Users express their satisfaction about the service continuity and reliability



## → Comments (technical value)



- Explosion of data flows and volume
  - Non-ocean-experts stakeholders
  - Acceleration of time (quick response)
  - Combination of data sources
  - Users becoming producers
- 
- *Constant innovation, in our DNA*
  - *Rather good anticipation & organization*

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From ocean observation to end-users of the Blue Economy:  
a **virtuous** value chain

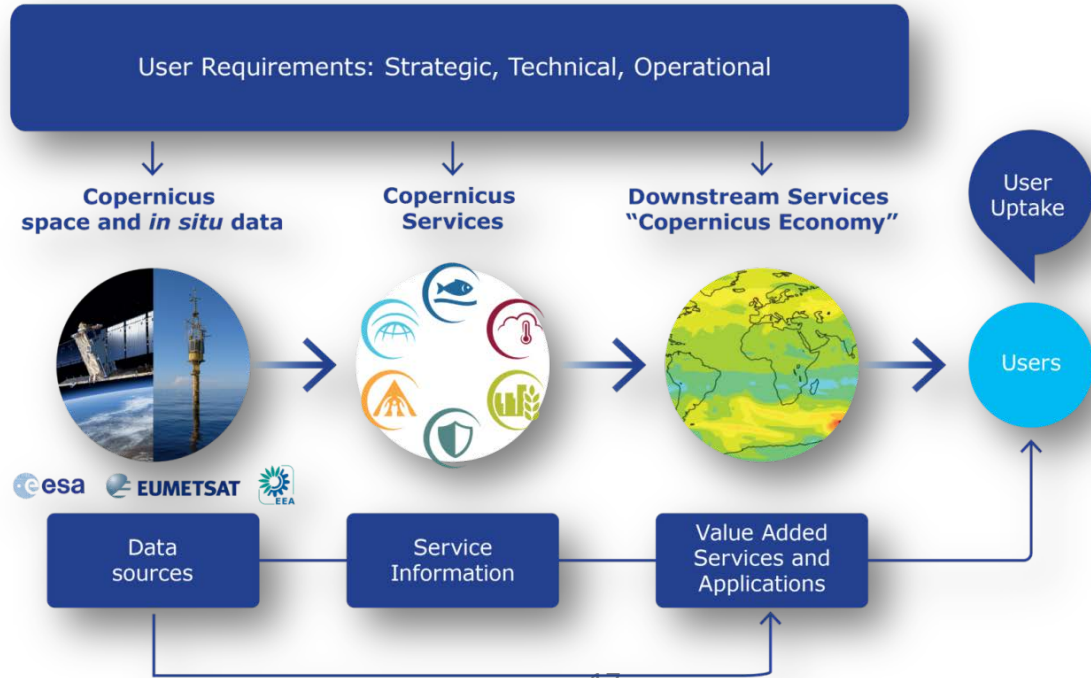
Chapter 3

## regulatory value

(main message: this hidden value deserves  
our attention)

# The space ecosystem

## The space data value chain



Courtesy of A.Veispak  
European Commission

# Public sector role in the ecosystem

- **Public sector**
  - Regulator
  - Ensure public service provision (core services)
  - Address externalities and long-term societal needs
  - Enabler (intelligent customer, de-risking, R&D)
  - Framework conditions (skills, networks etc.)
- **Clear delineation between public activities and the rest**
  - Predictability and planning certainty

*Courtesy of A.Veispak  
European Commission*

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regulator

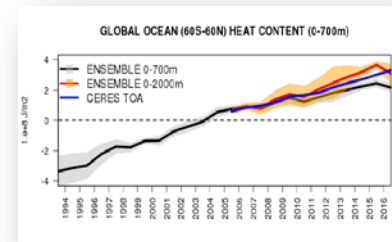


## Blue Growth

13000 users



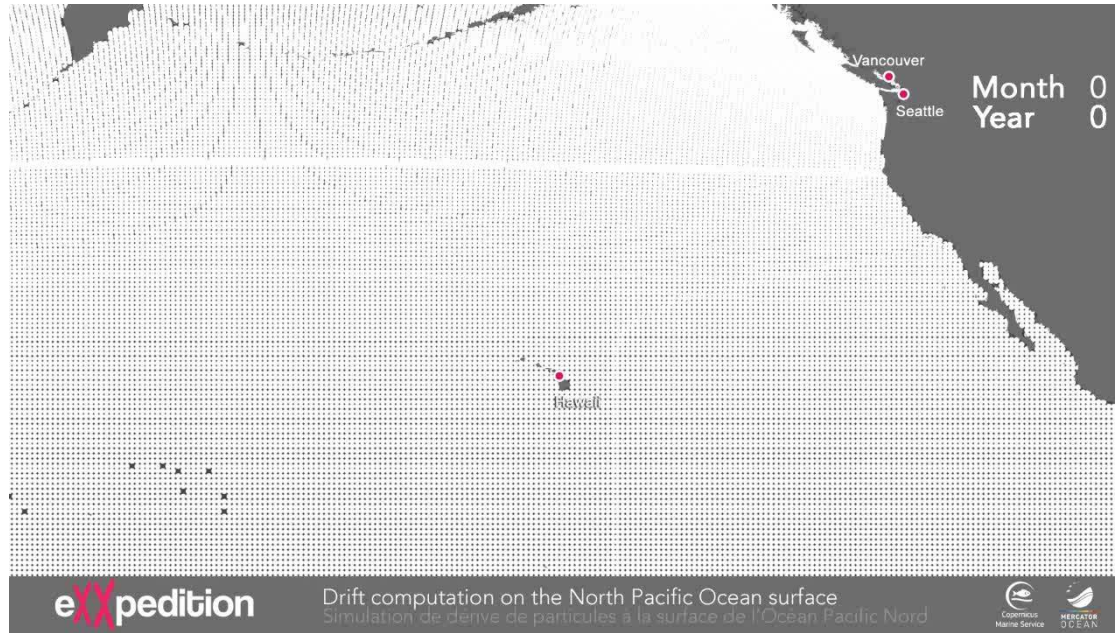
## Ocean Health



An underwater photograph showing a large amount of plastic waste, including white plastic bags and pieces of debris, floating in clear blue water. Several fish are visible swimming around the trash. A semi-transparent grey horizontal band is overlaid across the middle of the image, containing the text "long-term societal needs" in white, lowercase, sans-serif font.

long-term societal needs

# Long-term societal needs



**EXPÉDITION  
7<sup>e</sup> CONTINENT**



**eXXpedition**

An aerial photograph of a large container ship, specifically a CMA CGM vessel, sailing on a deep blue ocean. The ship is viewed from an elevated angle, showing its deck stacked with numerous colorful shipping containers. The ship's hull is dark blue with the letters 'CMA CGM' printed in white along its side. The ship is moving towards the right, leaving a white wake behind it. A semi-transparent white horizontal bar is overlaid across the middle of the image, containing the word 'Enabler' in white text.

Enabler

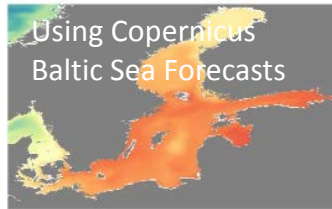


# Enabler (intelligent customer, de-risking, R&D)



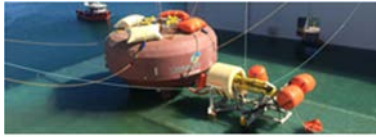
Marine  
Systems  
Institute  
**Estonia**

MONITORING SEA  
LEVEL TO SUSTAIN  
FERRY CONNECTION  
FROM ISLAND TO  
MAINLAND



- Governmental bodies as customers
- Supporting service sustainability
- Funding pilot services and R&D
- Developing service *ecosystem* with industry

# Enabler (intelligent customer, de-risking, R&D)



Copernicus Marine Partnership with the Trade Association « Ocean Energy Europe » Brussels; 23/04/18

- Governmental bodies as customers
- Supporting service sustainability
- Funding pilot services and R&D
- Developing service *ecosystem* with industry
- *Engaging with sectorial trade associations and co-design service evolutions*



NOAA CENTER FOR WEATHER

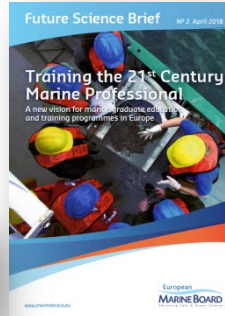
# Framework conditions



# Framework conditions (skills, networks, ...)



Developing skills and stimulating networks in the different components of the value chain



For improving performances, for developing cooperation, for planning and regulating actions, for learning and teaching, for preparing the future





## → Comments (regulatory value)



- Licencing, IPRs, regulations
- Sustainability and long-term consistency
- Effective Rol
- Assessment of this Rol
  
- Clarity of missions and roles
- Clarity of objectives and outcomes
  
- Delineation core / downstream
- New business and organization models
  
- *A natural (and enthousiastic) place for innovation in the future*

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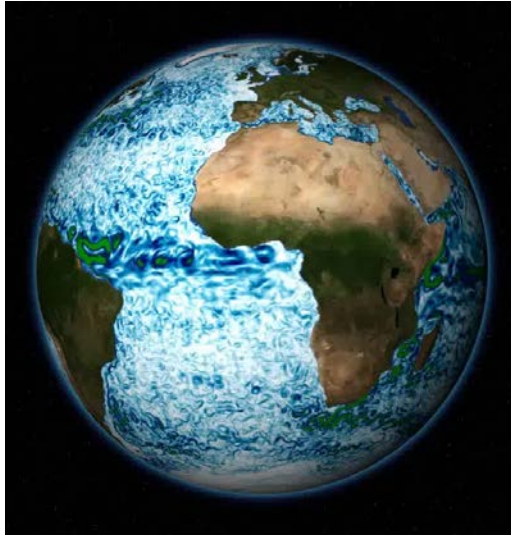
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## conclusion



#GEOBluePlanet4

# Conclusion



- We have built together a virtuous value chain connecting ocean observations to ocean economy
- Based on an obvious technical value and a fundamental regulatory value
- Sustainability is essential. Room for innovation for another decade.